

AGENDA - MEETING NO.C256
Thursday, 4 September 2025, 9am to 2pm, COUNCIL MEETING ROOM

* No	Item	Owner	Time
1. In Camera Session / Closed Session (Council members only)		Chancellor	09:00
2. Meeting Opening (Members and Attendees)		Chancellor	09:45
*	2.1	Acknowledgement of Country	
*	2.2	Welcome and apologies	
*	2.3	Council Declaration of Interests	
	2.4	Confirmation of Previous Minutes of Council a) <i>Unconfirmed Minutes C255, 10 July 2025</i> b) <i>Flying Minute C2025/FM5</i>	
*	2.5	Action List	
	2.6	Workplan	
*	2.7	Starring of Agenda Items ¹	
3. Vice-Chancellor's Report and Related Items		VC	09:55
*	3.1	Vice-Chancellor's Report	VC
MORNING TEA (15 min.)			10:35
4. Matters for Decision			
*	4.1	<i>Risk Appetite (30m)</i>	COO 10:50
	4.2	<i>Response and Recovery Framework (via ARMC)</i>	COO
	4.3	<i>Foreign Arrangements and Foreign Interference Policy (via ARMC)</i>	COO
	4.4	<i>Fraud and Corruption Control Plan (via ARMC)</i>	COO
	4.5	<i>Whistleblowing (and Public Interest Disclosure) Procedure (via ARMC)</i>	COO
	4.6	<i>PDC Membership</i>	Chair PDC
	4.7	<i>Delegation change approval</i>	DVC
*	4.8	<i>UCX Financial Review (via FC)</i>	COO 11:20
	4.9	<i>Course Program Fee Approval (via FC Flying Minute – late paper)</i>	CFO / DVC
5. Standing Reports			11:30

¹ Items starred in first column will be discussed. Members can request non-starred items to be starred for discussion. All unstarred items will be taken to be adopted as per the recommendation.

*	5.1		Chancellor's Report	Chancellor / Deputy Chancellor	11:30
*		5.1.1	<i>Response to UCC Social Licence Report</i>	Chancellor / VC	
*	5.2		Student Report	Student Members	11:40
*	5.3		Chair of Academic Board Report	Chair AB	11:55
*		5.3.1	<i>Academic Board Report AB2025/3</i> a) <i>Unconfirmed Minutes AB2025/3</i> b) <i>Education KPI and Target Report</i> c) <i>Research KPI and Target Report</i> d) <i>Online Trends</i>	Chair AB	
*		5.3.2	<i>Role of Academic Board – Discussion Paper</i>	Chair AB	
*	5.4		Council Committee Reports		12:10
*		5.4.1	Audit and Risk Management Committee a) <i>ARMC Report</i> b) <i>Draft Minutes ARMC2025/3 5 Aug 2025</i> c) <i>Strategic Risk Update Report (via ARMC / workplan item)</i> d) <i>Cybersecurity Report (via ARMC / workplan item)</i> e) <i>UFIT Update report</i> f) <i>Directors' and Officer's Insurance</i> g) <i>Emerging Risk Report</i>	Chair ARMC	12:10
*		5.4.2	Finance Committee a) <i>Draft Minutes FC2025/5 6 Aug 2025</i> b) <i>Management Report July 2025</i> c) <i>Report on Cash and Debt Position</i> d) <i>Year End Forecast #2</i> e) <i>Q2 Workforce Profile Report</i> f) <i>Exercise of Financial Delegations Report</i>	FC Chair & CFO	12:20
*		5.4.3	Planning and Development Committee a) <i>Draft Minutes PDC2025/5 7 Aug 2025</i>	PDC Chair	
			LUNCH (30m)		12:30
*	5.5		Faculty / Business Unit Reports		
*		5.5.1	<i>Executive Dean Faculty Report: Faculty of Arts and Design</i>	Prof J Knowles	13:00
*		5.5.2	<i>Business Unit Report: Student Life</i>	Ms M Everson	13:30
6. Other Matters				Chancellor	13:50
	6.1		Matters for Ratifying		
		6.1.1	<i>Conferral of Awards under Chancellor's Delegation</i>	Chancellor	
	6.2		Matters for Noting		
			<i>Nil</i>		
	6.3		Any Other Matters		
7. Meeting Finalisation				Chancellor	13:50

*	7.1		Confirm Actions & Matters for Communication		
*	7.22		Meeting Evaluation		
*	7.3		Next Meeting/s		
*	7.4		Meeting Close		14:00

ABBREVIATION	FULL TITLE
VC	Vice-Chancellor and President
DVC	Deputy Vice-Chancellor
COO	Chief Operating Officer and Vice-President Operations
CFO	Chief Financial Officer
CPO	Chief People Officer
US	University Secretary