

UNIVERSITY COUNCIL MEETING NO. C204

CONFIRMED Minutes of the University Council meeting
held at 9.00am on Friday 25 October 2019
in the Council Room, University of Canberra.

IMPORTANT NOTE:

The web version of these minutes has been edited to remove the confidential minutes of the Closed Session and management actions arising from the meeting.

MEMBERS OF THE UNIVERSITY COUNCIL

At the date of this meeting, the following people are the members of the University Council:

Member	Position	Term Commenced	Term Ends
Professor Tom Calma AO	Chancellor (s11(1)(a))	1 January 2014	31 December 2022
Dr Chris Faulks	Deputy Chancellor (s11(1)(d))	1 January 2014	30 June 2020
Professor Deep Saini	Vice-Chancellor and President (s11(1)(b))	1 September 2016	24 December 2019
Professor Dharmendra Sharma AM	Chair, Academic Board (s11(1)(c))	1 January 2014	31 December 2019
Dr Tom Karmel AM	Ministerial Appointee (s11(1)(d))	19 November 2018	18 November 2021
Mr Glenn Keys AO	Ministerial Appointee (s11(1)(d))	1 July 2017	30 June 2020
Mr Barry Mewett	Ministerial Appointee (s11(1)(d))	21 October 2011	20 October 2020
Ms Annabelle Pegrum AM	Ministerial Appointee (s11(1)(d))	19 November 2018	18 November 2021
Dr Michael Schaper	Ministerial Appointee (s11(1)(d))	19 November 2018	18 November 2021
Mr David Sturgiss	Ministerial Appointee (s11(1)(d))	23 January 2018	22 January 2021
Ms Patricia Kelly PSM	Ministerial Appointee (s11(1)(d))	9 April 2019	8 April 2022
Dr Holly Northam OAM	Elected Academic Staff (s11(1)(e))	1 January 2018	31 December 2019
Ms Mara Eversons	Elected General Staff (s11(1)(f))	1 January 2016	31 December 2019
Ms Caroline Gouws	Elected PG Student (s11(1)(g))	1 January 2019	31 December 2019
Mr Kieran Heid	Elected UG Student (s11(1)(g))	1 January 2019	31 December 2019

1.1 Welcome and Apologies

The Chancellor opened the meeting at 9.02am with an Acknowledgement of Country and welcomed members and attendees.

Present:

Professor T Calma AO	Chancellor
Dr C Faulks	Deputy Chancellor
Professor D Saini	Vice-Chancellor and President
Professor D Sharma AM	Chair, Academic Board
Dr T Karmel AM	External Member
Ms P Kelly PSM	External Member
Mr G Keys AO	External Member
Mr B Mewett	External Member
Ms A Pegrum AM	External Member
Dr M Schaper	External Member
Mr D Sturgiss	External Member
Dr H Northam OAM	Academic Staff Member
Ms C Gouws	Postgraduate Student Member
Mr K Heid	Undergraduate Student Member

In attendance:

Professor G Crisp	Deputy Vice-Chancellor, Academic (DVCA) (Part 3 - Part 6)
Professor L Sullivan	Deputy Vice-Chancellor, Research and Innovation (DVCR&I) (Part 3 - Part 6)
Ms K Dwyer	Chief Executive, People and Diversity (CEP&D) (Item 2.2, Part 3 - Part 5)
Ms V Williams	Vice-President, Finance and Infrastructure (VPF&I) (Part 3 - Part 5)
Mr E Wells	General Counsel and University Secretary (GCUS) (Part 1 - Part 5.3)
Ms S Norton	Deputy University Secretary (minutes)

Apologies:

Ms M Eversons	General Staff Member
Ms Belinda Robinson	Vice-President, University Relations and Strategy (VPURS)

The Chancellor acknowledged the apologies received.

1.2 Declarations of Interest

The Chancellor called for any declarations of interest in addition to those included in the Register of Standing Interests. The following declarations were made:

- The Deputy Chancellor, Ms Chris Faulks, advised that she has been appointed to the Board of the ACT Brumbies.
- Council Member, Mr Keiran Heid, advised that he has been elected as a Young Labor delegate to the Federal Labor Council.
- Council Member, Ms Caroline Gouws, advised that her sister works at PWC.

1.3 Confirmation of Previous Minutes

The Council was advised that, due to the sensitive nature of negotiations in relation to the Campus Community Project, the Unconfirmed Minutes of the Special Council Meetings held on 13 September 2019 and 26 September 2019 have been withheld until the 13 December Council Meeting.

RESOLUTION C204/1

The Council resolved to **approve** the minutes of the University Council meeting C203 held on 30 August 2019 as a true and accurate record.

1.4 Review of Action Sheet

The Council noted the items listed on the Action Sheet.

1.5 2019 Annual Plan

The Council noted the updates to the Annual Plan.

1.6 Review of Agenda

The Chancellor called for any other business.

The General Counsel and University Secretary was asked to provide an update on the Campus Community meeting with PEET. He gave Council a summary of the confidential discussions and advised that PEET has been asked to provide a revised POPF by 19 November 2019.

There were no further items raised and the agenda was confirmed.

PART 2. CLOSED SESSION

The Council moved into Closed Session

THE MINUTES OF THIS SESSION ARE CONFIDENTIAL.

PART 3. REPORTING

The Council meeting moved into Open Session.

3.1 Chancellor's Report

The Chancellor invited the Deputy Chancellor to report on the UCC meeting held at the University of Queensland on 9 October 2019. The Deputy Chancellor advised that:

1. Minister Dan Tehan attended the dinner and was very engaged with the Chancellors.
2. Discussions focussed on the following.
 - a) Funding challenges facing the sector including:
 - research funding cuts;
 - the freeze on the Commonwealth Grant Scheme;
 - the 55,000 Costello babies who will be of university age around 2024-25; and
 - alternative funding sources including philanthropy, commercialisation and industry partnerships.
 - b) The need to diversify away from an over-reliance on international students from China and towards countries like India, Indonesia and Vietnam. There was discussion about the increasing push-back by domestic students, especially around English language standards and student experience.
 - c) Chancellors agreed to full disclosure (standardised across the sector) in Annual Reports of Chancellor's, governing bodies, Vice-Chancellor's and senior executive remuneration.

- d) The Chancellors were briefed on the major reviews underway across the sector i.e.
 - The Review of Provider Category Standards
 - The Regional Higher Education Review
 - The Foreign Interference Taskforce
 - The Review of Senior Secondary Pathways
- e) The relationship between the University and VET sectors was discussed as an issue that will emerge from new Senior Secondary Pathways Review being undertaken by an expert panel chaired by Professor Peter Shergold AC.
- f) There was discussion around the relationship between and respective roles of Councils /Senates and Management/Executive in a contemporary governance context. It was noted that there has been an increasing recognition by funding bodies (State & Territory governments in particular) that university governing bodies have similar statutory responsibilities and fiduciary duties under their respective Acts as corporate boards and a growing expectation that University Councils and Senates will discharge their roles and responsibilities in a similar way to corporate boards.
- g) There was discussion about the relationship between the UCC, UA and the Minister/Government.
- h) French Review into Freedom of Speech at Higher Education Providers - by the end of the year, every Vice-Chancellor will have written to the Minister setting out how their university will respond to the French Model Code i.e. either adopting it, modifying it or adapting it or developing their own code and protocols.

RESOLUTION C204/4

The Council resolved to **accept** the Chancellor's verbal report.

3.2 Vice-Chancellor's Report

The Vice-Chancellor invited the Deputy Vice-Chancellor, Academic to speak to the included paper on the Five Revenue Initiatives for 2020 and requested that the balance of his report be taken as read.

RESOLUTION C204/5

The Council resolved to **accept** the Vice-Chancellor's Report.

3.3 Academic Board Report

The Chair of the Academic Board, Mr Dharmendra Sharma requested that the tabled Academic Board Report be taken as read and provided a summary of the key matters considered at the last Academic Board meeting.

RESOLUTION C204/6

The Council resolved to:

1. **accept** the tabled report from the Chair of Academic Board;
2. **accept** the unconfirmed minutes of the Academic Board meeting held on 7 August 2019; and
3. **approve** the terms of reference for the Academic Freedom Working Party.

3.4 Finance Committee Report

The Chair of the Finance Committee, Mr David Sturgiss, provided a summary of the matters considered since the last meeting of the Council.

RESOLUTION C204/7

The Council resolved to:

1. **accept** the report from the Chair, Finance Committee;
2. **accept** the unconfirmed minutes of the Finance Committee meeting held on 8 October 2019;
3. **note** the Council Workforce Report;
4. **note** the AHEIA Benchmarking Report; and
5. **note** the report on the University's cash and debt position.

3.6 Planning and Development Committee Report

The Deputy Chancellor, as Chair of the Planning and Development Committee, provided a summary of the key matters considered at the meeting held on 22 October 2019, noting that the timing of the meeting will result in the minutes being presented to the 13 December Council Meeting.

RESOLUTION C204/8

The Council resolved to **accept** the verbal report from the Chair, Planning and Development Committee.

PART 4. MATTERS FOR DETERMINATION**4.1 Financial Performance Report**

The Vice-President, Finance and Infrastructure Ms Vicki Williams, presented the August 2019 Financial Performance Report.

RESOLUTION C204/9

The Council resolved to **accept** the tabled Financial Performance Report as at 31 August 2019.

4.2 2020 Budget Parameters

The Vice-President, Finance and Infrastructure Ms Vicki Williams, presented the 2020 Budget Parameters.

RESOLUTION C204/10

The Council resolved to **accept** the 2020 Budget Parameters.

4.3 UC Credit Facilities**RESOLUTION C204/11**

The Council resolved to **approve** the extension of the \$30m Westpac cash advance facility for an additional 2 years.

PART 5. MATTERS FOR DISCUSSION

5.1 Performance Based Funding

The Vice-Chancellor provided an overview of the report on Performance Based Funding, noting that documentation from the Department of Education regarding the final funding model has yet to be received.

RESOLUTION C204/12

The Council resolved to **note** the report on Performance Based Funding from the Vice-Chancellor.

5.2 Portfolio Report – People and Diversity

The Chief Executive People and Diversity presented the annual report for the People and Diversity portfolio.

RESOLUTION C204/13

The Council resolved to **accept** the presentation and Portfolio Report from the Chief Executive People and Diversity.

5.3 Portfolio Report – Research and Innovation

The Deputy Vice-Chancellor, Research and Innovation presented the annual report for the Research and Innovation portfolio.

RESOLUTION C204/14

The Council resolved to **accept** the presentation and Portfolio Report from the Deputy Vice-Chancellor, Research and Innovation.

5.4 Annual Report – Faculty of Education

Professor Barbara Pamphilon, Acting Executive Dean of the Faculty of Education, presented the annual report for the Faculty.

RESOLUTION C204/15

The Council resolved to **accept** the presentation and Annual Report from the Acting Executive Dean, Faculty of Education.

5.5 Strategic Positioning Project

This item was deferred to the 13 December 2019 Council Meeting.

PART 6. MATTERS TAKEN AS READ

6.1 Election Results

RESOLUTION C204/16

The Council resolved to **note** the report on the 2019 Election Results.

6.2 Vice-Chancellor Executive Search

RESOLUTION C204/17

The Council resolved to **note** the report on the Vice-Chancellor Executive Search.

6.3 SENSW Health Collaborative – Purchase of land in Moruya

RESOLUTION C204/18

The Council resolved to:

1. **rescind** that part of Resolution C200/15 approving the purchase of 5 River Street, Moruya NSW; and
2. **approve** the purchase of 4-6 Luck Street, Moruya NSW.

6.4 2020 Meeting Schedule

RESOLUTION C204/19

The Council resolved to **note** the 2020 Meeting Schedule.

6.5 Use of the University Seal

RESOLUTION C204/20

The Council resolved to **ratify** the affixing of the University Seal to documents 2019/7 to 2019/12 listed on the University Seal Register.

6.6 Voice Survey 2019 Update

RESOLUTION C204/21

The Council resolved to **note** the update report on the Voice Survey 2019.

PART 7. OTHER BUSINESS

7.1 Matters without Notice

There were no matters without notice.

7.2 Meeting Summation

The Chancellor provided an overview of the meeting and thanked Council members, attendees and presenters for their contributions.

PART 8. NEXT MEETING AND CLOSE

The next Ordinary Meeting of the Council is scheduled to be held from 9.00am to 4.00pm on Friday 28 February 2020 in the Council Room, University of Canberra.